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16 JUN 1981

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MEMORANDUM FOR: [REDACTED] Executive Committee

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FROM: [REDACTED] Information Handling Systems Architect, DDA

SUBJECT: "Review of the IHS Architectural Function
in the Agency," 29 June 1981, Draft Paper
for IHSA EXCOM BriefingREFERENCES:

- A. Memorandum for EXCOM from SA/DDCI, dated 10 September 1980, Subject: Minutes of EXCOM Meeting
- B. Memorandum for DCI, DDCI and EXCOM from DDA, dated 5 September 1980, Subject: Final Report of the IHTF
- C. Memorandum for DDA from SA/DDCI, dated 13 January 1981, Subject: Recommendations of the IHTF
- D. Memorandum for Secretary, EXCOM from DDA, dated 12 November 1980, Subject: Recommendations of the IHTF
- E. "Information Handling Study," CIA, 28 August 1980

1. Attached, per your request, are three copies of the subject paper for the scheduled 29 June briefing of the EXCOM by the IHSA.

2. This briefing is responsive to the directions of the reference A EXCOM memorandum that the Charter of the IHSA be reviewed once he has gotten on board and had a chance to formulate his own opinions. We are now at that point. Clear guidance from the EXCOM is needed to direct the office, as is a statement of missions and functions, to establish its role in the Agency community.

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3. In the interest of brevity, there has been no attempt to recapitulate all the findings and recommendations of the Information Handling Task Force (IHTF) Study. Rather, this presentation focuses on what the IHSA concluded to be the central IHS problems in the Agency and makes recommendations for IHSA actions and authorities to deal with those problems. There are other problems identified in the IHTF Study, generally relevant to strategic planning, status tracking, community liaison and the like. These are needed supportive functions, and seem to be mutually agreed upon. They are assumed to be accepted as recommended.

4. The format of the attached paper is that of a presentation of problems, as seen by the IHSA, followed by recommended IHSA actions and responsibilities. Both the problems and the recommendations are in approximate order of priority. Care has been taken to structure actions and authorities that are consistent with the EXCOM findings relevant to the IHTF study (references A, B, C, D, E) and the job description given to the IHSA when he took the job. If the problems are accepted, but the corresponding recommendations are not, then the question is, how else can they be dealt with. If the problems are not accepted, then the need for central coordination and management of IHSs in the Agency is questionable--the role is simply one of liaison and planning synthesis.



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